

01

EARLY DAYS

02

LIVING WITH THE VIRUS

03

A MORE SUSTAINABLE WORLD

04

CHANGE IN THE WAYS OF WORKING

05

THE ASIAN DECADE



BAT
MARKET
IN
INDONESIA

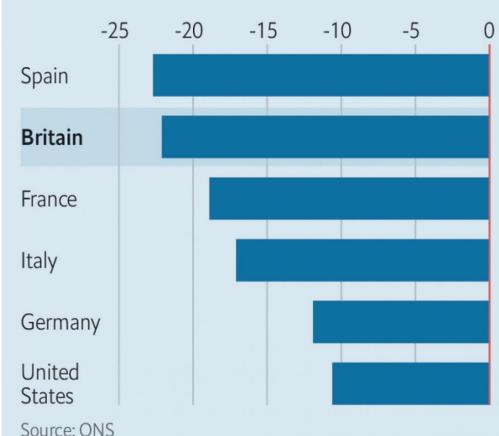


CHINA'S QUICK RECOVERY



Heading south

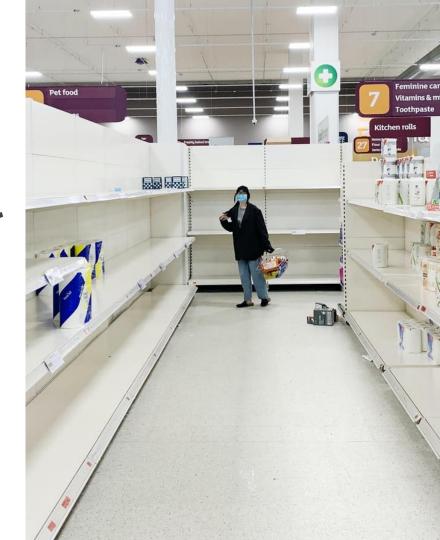
GDP, Q2 2020 compared with Q4 2019, %



Relative Difficulty of Western **Economies**

CHANGES IN CONSUMER BEHAVIOUR

- · Cut back on luxury
- · 300m people back to poverty
- · Stockpiling necessities



HEALTH -PHYSICAL & MENTAL

- · Masks, sanitizers and distancing
- Solidarity
- Closed borders
- · « your local Amazon »





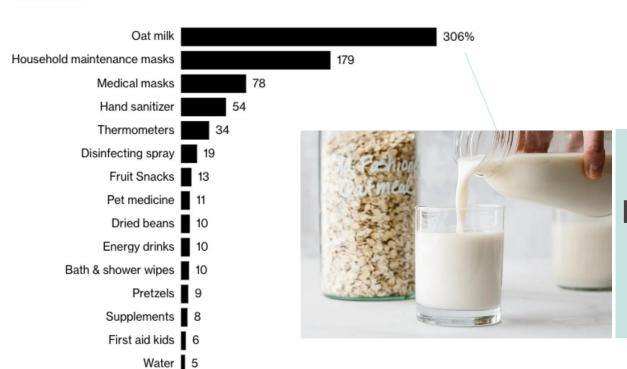
REINVENTING HOME LIVING

- · Home office, cooking, maintenance
- · E-commerce
- · Social media and entertainment
- · Social isolation



Pantries of Panic

U.S. consumers are clearing the shelves amid escalating fears around coronavirus



PANTRIES OF PANIC Huge increase in oat milk

CONSUMPTION IS STRAINING THE PLANET

TODAY: Three sources for everything we use



MINING & EXTRACTION
Limited Quantities
Increasing cost



PLANTSLimited Land, Water Impact of Pesticides



ANIMALS

Resource Intensive
Impact to the environment

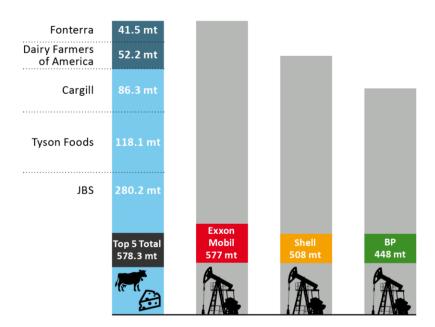




GREEN HOUSE GASES VS FOOD



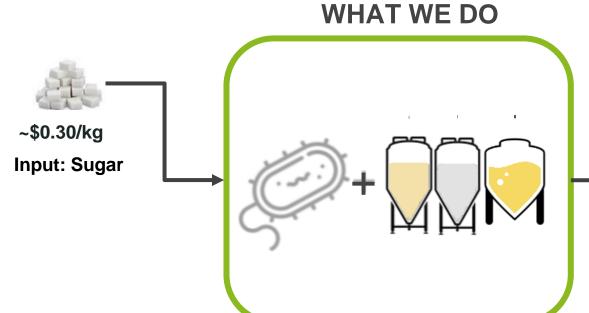
The top 5 meat & dairy companies combined emit more greenhouse gases than ExxonMobil, Shell or BP



Source: Grain & IATP © blue horizon

POTENTIAL FOR BIOTECH GROWTH









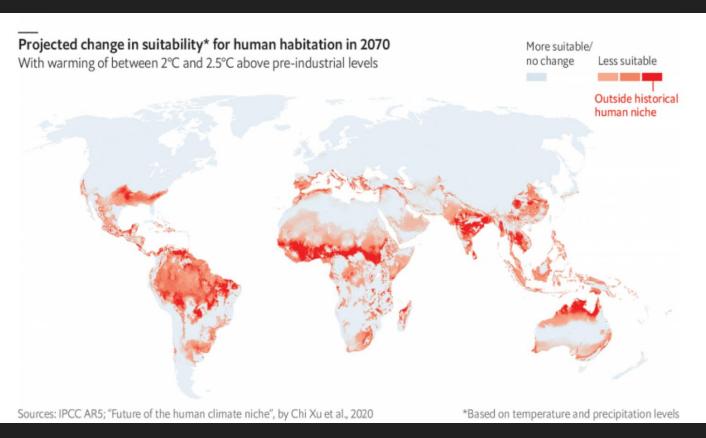
Output: High Value Products



POTENTIAL FOR BIOTECH GROWTH

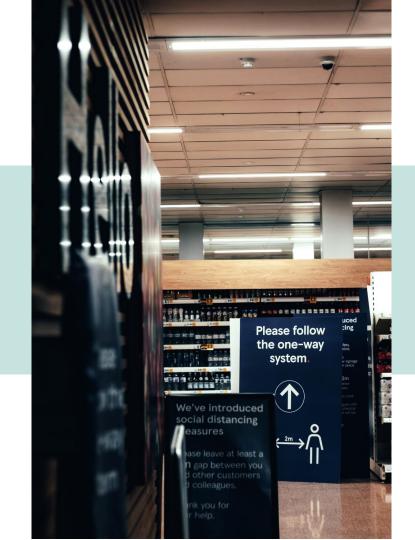


GLOBAL WARMING IMPACT



IMPACT F&F

- Less customer contact
- Less travel
- Brands go local



IMPACT F&F

- · Remote evaluation and sampling
- Creation tools



Carto

Reinventing the way perfumers create



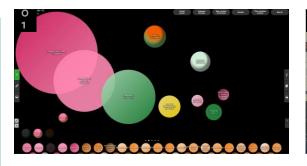
• The experience includes an instant sampling robot

Digital support to enhance perfumer creativity





Digital Innovation in FragrancesPioneering new olfactive experiences for the future









Carto

An artificial intelligence tool designed to maximise perfumer creativity. Very intuitive and interactive, it enhances the formulation experience

Customer Co-creation

A new Innovation program linked to Carto allowing the perfumer to guide customers through a unique perfume making experience

E-gredients

Aiding perfumery education at our Perfumery School through a flexible training system that's able to follow the learning pace of the student

SmellViz

Exploring digital senses with SmellViz, an iOS/Android app which recognizes packages and lets consumers visualize fragrances and flavours in Augmented Reality

IMPACT RAW MATERIALS

NATURAL

BIODEGRADABLE CARBON NEUTRAL







Eco-design of Fragrance

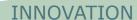
1- Responsible Ingredients

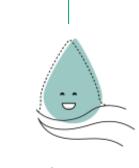






New Perfume Ingredients





Responsible Fragrances NATURE CONSCIOUS

2- Responsible formulation



New Creation Parameters

MEASURES





Eco-design of Fragrance

1- Responsible Ingredients

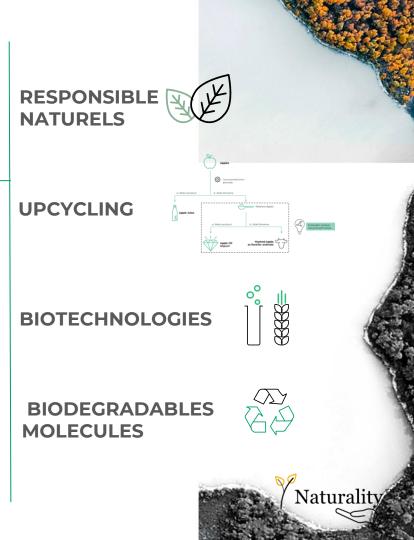






New Perfume Ingredients

INNOVATION



UNILEVER

Green carbon

Black

Today

carbon

Green carbon carbon

Tomorrow

Purple carbon

> Grey carbon

Blue

Brown carbon



- Large Volumes based on Black Carbon
- Questionable safety profile
- Questionable environmental profile
- Effect of chemical mixtures.



SAFE AND SUSTAINABLE BY DESIGN

Will there be new Tesla's in the chemical industry?





PROTEIN AND MEAT ALTERNATIVES















Supporting the "30 by 30" food security goal with scientific excellence

I. Sustainable Urban Food Production



Genetics



Nutrition



Disease & Health Management



Nutrient Quality Preservation

II. Future Foods: Advanced **Biotech-based Protein Production**



Computational Biology



Microbial Protein



Cell-Based Meat



Protein

Side stream valorisation & **Pre-Pilot Solutions**

III. Food Safety Science & Innovation



Food Safety Science Intelligent for Emerging Risks



Supply Chain



Understanding Consumer Behaviour towards Food



Future Ready Food Safety Hub (FRESH)

(Also supports food safety R&D linked to SFS Themes 1 & 2)

1. Food Security

Grow the agri-tech and food sector to strengthen our food security.

2. Economic Value-Capture

- Contribute to Singapore's economy.
- Reap economic benefits for Singapore by developing appropriate segments of the agri-tech and food value chain.

3. Food Safety

- Achieve a globally respected, future-ready food safety system that ensures a continual supply of safe food for Singapore and supports the growth of the agri-tech and food sector.
- To enhance our regulatory science capabilities and developing mutually recognised food standards in the global markets.







Future Ready Food Safety Hub (FRESH)

"Under the Singapore Food Story R&D Programme, SFA, A*STAR, and NTU will set up a new platform called the **Future REady Food Safety Hub**, or **FRESH** in short, to foster deep collaboration between the food industry, researchers and regulators. Not only would it allow "first-in-market" food products to be safely launched in Singapore, it could also enhance our local food regulatory capabilities, and help promote Singapore-developed food standards internationally."

Mr Masagos Zulkifli Minister for the Environment and Water Resources Leaders in Science Forum (10 Sep 2019)



The world continues its life, and it is beautiful.

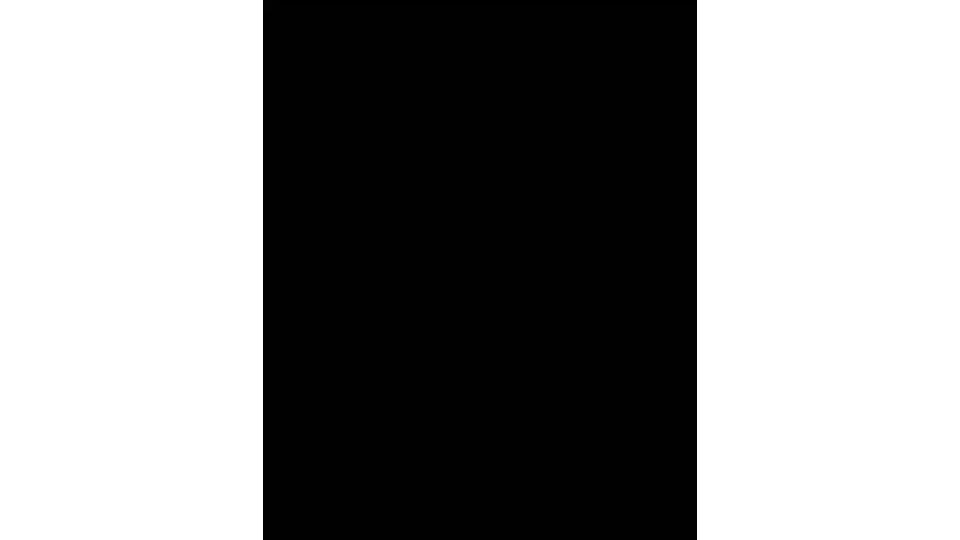
It has put humans in cages. It is sending us a message.

"You are not necessary.

The air, earth, water and sky, without you are fine.

Remember when you come back, you are my guests not my masters."





THANKS

